

UMMC STRATEGIC PLAN

YEAR TWO

Introduction

In 2020, the University of Mississippi Medical Center announced a new five-year strategic plan. **UMMC 2025** provides a roadmap for future growth and development within our three mission areas: patient care, health care-related research and education in the health sciences. On July 1, 2022, we began the second year of the five-year plan.

There are five foundational strategies on which **UMMC 2025** is built. These strategies do not change over the five years of the plan. But yearly, four new goals are established under each strategy to help drive progress toward achieving the five overarching strategies.

Year one of our strategic plan was successful, with operational changes and new initiatives put in place that have already positively impacted our efforts to foster a healthier Mississippi. These initiatives are benefitting current and future patients, faculty, staff and students now. The 20 new goals for year two are intended to continue this momentum.

As we annually measure progress on our strategic plan, it's essential we constantly evaluate our strengths and weaknesses. What we learn will guide our decisions as we strive to continue to be the academic medical center Mississippians need and deserve.

5 Strategies:

- Maximize value in quality of care
- Expand health care services statewide
- Position academic programs for the next generation of learners
- Strengthen research programs

Strategies

Year Two Goals

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Maximize value in quality of care

- 1 Create the Office of Operational Excellence
- 2 Enhance inpatient care coordination
- 3 Improve clinical care documentation
- 4 Reduce direct cost of care through efficiency and effectiveness

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Drive strategic clinical growth

1	Improve ambulatory scheduling process

- 2 Improve ambulatory access
- 3 Implement physician compensation plan
- 4 Standardize advanced practice providers compensation plan



Expand health care services statewide

- 1 Establish infrastructure for Epic Community Connect
- 2 Optimize strategic affiliations statewide
- 3 Grow primary care networks statewide
- 4 Increase physician outreach presence



Position academic programs for the next generation of learners

- 1 Establish an Academy for Excellence in Education
- 2 Establish an Office for Student Success
- 3 Establish an Office for Faculty Success
- 4 Initiate a visual identity project

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Strengthen research programs

- Establish external funding goals for School of Medicine clinical research faculty
- 2 Optimize translational research in focus areas
- 3 Assess institutional and departmental core facilities
- 4 Optimize clinical trial recruitment and revenue

Mission

The mission of the University of Mississippi Medical Center is to improve the health and well-being of patients and the community through excellent training for health care professionals, engagement in innovative research, and the delivery of state-of-the-art health care.

Vision

The University of Mississippi Medical Center
will be a premier academic health sciences system
that is recognized nationally for high-quality clinical
care, for innovative research, and for training
committed health care professionals who work
together to improve health outcomes and
eliminate health care disparities.



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